

Forward looking statement

This presentation contains certain forward-looking statements and opinions. Forward-looking statements are statements that do not relate to historical facts and events and such statements and opinions pertaining to the future that, for example, contain wording such as "believes", "deems", "estimates", "anticipates", "aims', "expects", "assumes", "forecasts", "targets", "intends", "could", "will", "should", "would", "according to "estimates", "is of the opinion", "may", "plans", "potential", "predicts", "projects", "to the knowledge of" or similar expressions, which are intended to identify a statement as forward-looking. This applies, in particular, to statements and opinions concerning the future financial returns, plans and expectations with respect to the business and management of the Company, future growth and profitability and general economic and regulatory environment and other matters affecting the Company.

Forward-looking statements are based on current estimates and assumptions made according to the best of the Company's knowledge. Forward-looking statements are inherently associated with both known and unknown risks, uncertainties, and other factors that could cause the actual results, including the Company's cash flow, financial condition and results of operations, to differ materially from the results, or fail to meet expectations expressly or implicitly assumed or described in those statements or to turn out to be less favourable than the results expressly or implicitly assumed or described in those statements. The Company can give no assurance regarding the future accuracy of the opinions set forth herein or as to the actual occurrence of any predicted developments.

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Agenda

- Q2 highlights
- II Financial performance
- **III** Business review
- **IV** Key takeaways



Jesper SøgaardCo-founder & CEO



Flemming Pedersen
EVP & CFO



Mikkel Munch-Jacobsgaard Senior Director of Group Strategy, IR & Corp. Comms.



Q2 proved to be another record breaking quarter

39% revenue growth (29% organic)

67% recurring revenue growth

135% EBITDA growth

South American growth strategy is paying off

Skycon is off to a great start

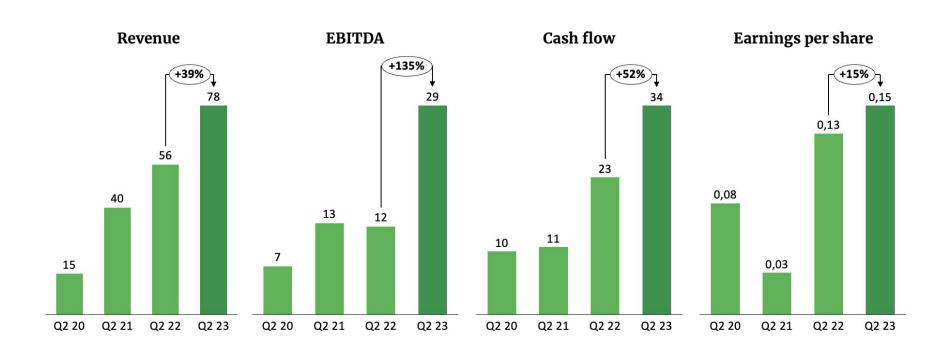
Upgrade of the 2023 financial targets

Financial performance

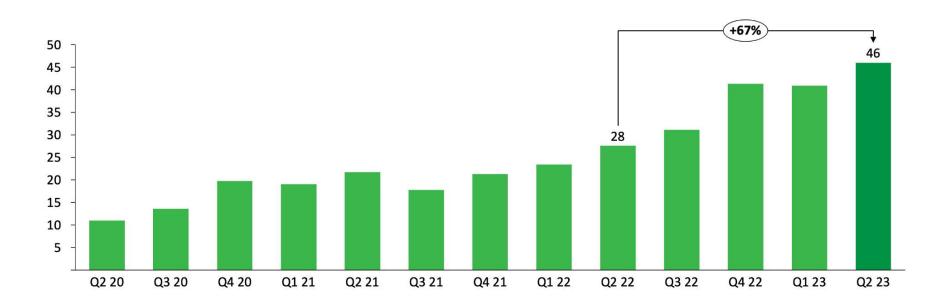
By Flemming Pedersen *EVP & CFO*



Very strong growth in all aspects of our business during Q2



Our focus on recurring revenues is paying off and shows impressive growth

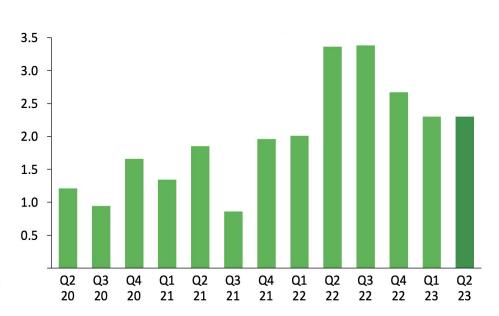


Strong cash conversion continues to fuel M&A agenda



200% 150% 100% 50% Q1 21 21 21 22

Net interest bearing debt/ EBITDA

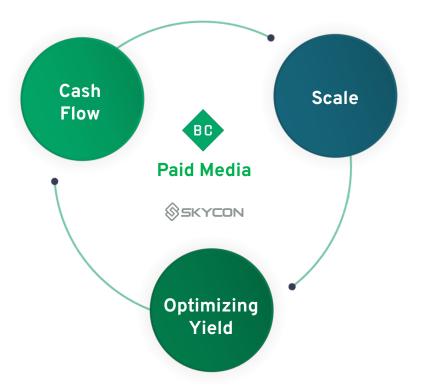




Widening the moat in Paid Media

BC Paid Media has great competitive advantages

- Skycon is off to a great start
- Display media comes with higher margin
- Constant work on widening the moat



The Americas are our key growth regions

North America

- North American team displaying strategic vision
- Q2 EBITDA margin of 33% (Q2 2022 -5%)

South America

- Leveraging the 'BC Growth Formula'
- Working to establish strong local presence



Upgraded 2023 financial targets

2023

- Revenue: 315-325 mEUR (305-315 mEUR)
- EBITDA*: 105-115 mEUR (95-105 mEUR)
- Net debt to EBITDA <2 (unchanged)

2027

- Revenue: CAGR >20%
- EBITDA* margin: 30-40%
- Net debt to EBITDA <3

Assume M&A solely is financed by own cash flow and debt

*before special items

Better Collective's Q2 webcast 2023

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Q&A

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